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- Acronyms
- AMME Definitions
- Draft Guiding Principles
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Objectives

- Review M-CORES vision and Task Force goals
- Highlight the data/fact sheets by various public agencies and organizational partners
- Review corridor planning and project development process
- Discuss purpose of the corridor
- Discuss regional and local needs
- Discuss the AMME considerations for community and economic resources
- Identify next steps in preparation for Task Force meeting #4
- Receive public comment

8:00 am | Registration
9:00 am | Welcome
Tom Byron, Task Force Chair
9:05 am | Introductions and Safety Briefing
Include brief review of meeting agenda and objectives
Christine Kefauver, Facilitator
9:15 am | Government in the Sunshine Law – Video Refresher
Diane Guillemette, Office of the Attorney General
9:20 am | M-CORES Vision and Task Force Goals
Secretary Kevin J. Thibault, P.E. (via video)
9:30 am | Purpose, Needs, and Process Overview; Task Force Work Plan Moving Forward
• Review and discuss comments from last Task Force meeting
• Review and discuss data requested and data collected from last Task Force meeting
• Review M-CORES purpose identified in statute
• Multi-use concept and what FDOT will provide on corridors
• Discuss corridor needs based on regional and local conditions
• Review and discuss general flow from Task Force to Planning and Project Development including when and how topics like purpose and need, no build option, environmental and financial feasibility are addressed
Will Watts, Chief Engineer
Huiwei Shen, Chief Planner
Jennifer Stults, FDOT Production Lead
Task Force Members
10:30 am | Break
10:45 am | Discuss co-location, what it means and where are the potentials
Will Watts, Chief Engineer
Huiwei Shen, Chief Planner
## Agenda

### 11:45 am
**Public Engagement Activities**
- Recap of public input since last meeting
- Plan for upcoming community open houses
- Plans for outreach to regional and local partners

### 12:00 pm
**Lunch*** on your own

### 1:30 pm
**Panel Discussion: Environmental, Community, and Economic Resources in the Study Area**
- Introduction of topic by panel members by facilitator
- Task Force questions and answers with panel

### 2:45 pm
**Break**

### 3:00 pm
**Discuss Potential AMME Considerations**
- Review draft guiding principles for AMME from last Task Force meeting
- Identify, add, or modify key considerations and potential guiding principles related to AMME

### 4:15 pm
**Next Steps**
- Tom Byron, Task Force Chair
- Christine Kefauver, Facilitator

### 4:30 pm
**Public Comment**
- Tom Byron, Task Force Chair
- Christine Kefauver, Facilitator

### TBD
**Adjourn**
- Tom Byron, Task Force Chair

Public participation is solicited without regard to race, color, national origin, age, sex, religion, disability, or family status. People who require special accommodations under the Americans with Disabilities Act or who require translation services (free of charge) should contact Jennifer Stults at Jennifer.Stults@dot.state.fl.us or (407)264-3808 at least seven (7) days prior to the meeting. If you are hearing or speech impaired, please contact the agency using the Florida Relay Service, 1(800)955-8771 (TDD) or 1(800)955-8770 (Voice).
<table>
<thead>
<tr>
<th>Meeting</th>
<th>Objectives</th>
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<tbody>
<tr>
<td><strong>COMPLETED</strong></td>
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<tr>
<td>Task Force Meeting #1</td>
<td>• Provide overview of legislation and M-CORES program</td>
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<tr>
<td>August 27, 2019</td>
<td>• Review Task Force role and responsibilities</td>
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<td>Plenary session with breakouts for each Task Force</td>
<td>• Provide briefing on Florida’s Government in the Sunshine Law and Public Records laws</td>
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<td>• Share background information on corridor planning and Task Force products</td>
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<td>• Identify potential considerations for future discussion at Task Force meetings</td>
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<td></td>
<td>• Develop Task Force consensus on work plan, meeting schedule, and overall outcomes</td>
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<tr>
<td>Task Force Meeting #2 and Community Open House</td>
<td>• Introduce approach for identifying Avoidance, Minimization, Mitigation, and Enhancement (AMME) considerations</td>
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<tr>
<td>October 2019</td>
<td>• Discuss avoidance and minimization considerations for developing corridor opportunities</td>
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<td>• Discuss potential guiding principles for avoidance and minimization</td>
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<td>• Receive public comment</td>
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<td><strong>UPCOMING</strong></td>
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<tr>
<td>Task Force Meeting #3 and Community Open House</td>
<td>• Review M-CORES vision and Task Force goals</td>
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<td>December 2019</td>
<td>• Highlight the data/fact sheets by various public agencies and organizational partners</td>
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<td>• Review corridor planning and project development process</td>
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<td>• Discuss regional and local needs</td>
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<td>• Discuss the AMME considerations for community and economic resources</td>
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<td>• Receive public comment</td>
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<tr>
<td>Community Open Houses</td>
<td>• Community open houses in each study area to share information about the process and gather public input about AMME considerations</td>
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<td>January 2020</td>
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<tr>
<td>Task Force Meeting #4</td>
<td>• Review regional and local plans and visions to identify considerations for corridor planning</td>
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<td>February 2020</td>
<td>• Review additional potential benefits and impacts identified in statute (e.g., hurricane evacuation; congestion mitigation; trade and logistics; broadband, water, sewer connectivity; energy distribution; emerging technology; other transportation modes; mobility as a service; workforce development)</td>
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<td>• Receive additional data and subject matter expertise in areas requested by Task Force</td>
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<td>Meeting</td>
<td>Objectives</td>
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|         | • Review high-level purpose and need  
|         | • Review guiding principles for AMME  
|         | • Receive public comment |
| Task Force Meeting #5 and Community Open House | • Review high-level purpose and need  
| March 2020 | • Review guiding principles for AMME  
| | • Discuss process for identifying corridor opportunity areas  
| | • Discuss integration with workforce development initiatives  
| | • Receive public comment |
| Task Force Meeting #6 | • Refine high-level purpose and need  
| April 2020 | • Refine guiding principles for AMME  
| | • Discuss process for identifying corridor opportunity areas  
| | • Discuss integration with workforce development initiatives  
| | • Receive public comment |
| Community Open Houses | • Community open house(s) in each study area to gather input on  
| May 2020 | high-level purpose and need, guiding principles for AMME, and potential corridor opportunities and implementation issues |
| Task Force Meeting #7 and Community Open House | • Refine potential corridor opportunity areas  
| June 2020 | • Refine potential implementation approaches (e.g., co-location, multi-use opportunities, innovative uses of right of way, innovative approaches to mitigation or enhancement)  
| | • Review draft report outline and initial sections  
| | • Receive public comment |
| By June 30, 2020 | • FDOT submits report on Construction Workforce Development Program to Governor and Legislature |
| Task Force Meeting #8 | • Review draft Task Force report  
| July 2020 | • Receive public comment |
| July 2020 | • Florida Transportation Commission presentation |
| August 2020 | • Public comment period on draft Task Force recommendations |
| Task Force Meeting #9 | • Receive public comment  
| September 2020 | • Adopt final Task Force report |
| By October 1, 2020 | • Submit Task Force report to Governor and Legislature |
## Task Force Meeting and Community Open House Schedule

### Northern Turnpike Corridor

<table>
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<tr>
<th>Meeting</th>
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| **Task Force Meeting #1**       | **Tampa**  
| August 27, 2019                  | **Tampa Convention Center**  
|                                 | 333 S Franklin St, Tampa, FL 33602                                                                 |
| **Task Force Meeting #2**       | **Citrus County**  
| October 22, 2019                 | **College of Central Florida Citrus Learning and Conference Center**  
|                                 | 3800 S Lecanto Hwy, Lecanto, FL 34461                                                              |
| **Community Open House**        | **Citrus County**  
| October 24, 2019                 | **College of Central Florida Citrus Learning and Conference Center**  
|                                 | 3800 S Lecanto Hwy, Lecanto, FL 34461                                                              |
| **Task Force Meeting #3**       | **Marion County**  
| December 18, 2019                | **Hilton Ocala**  
|                                 | 3600 SW 36th Avenue, Ocala, FL 34474                                                                |
| **Community Open House**        | **Sumter County**  
| December 19, 2019                | **Wildwood Community Center**  
|                                 | 6500 Powell Road, Wildwood FL 34785                                                                 |
| **Community Open House**        | **Levy County**  
| Joint meeting with Suncoast Corridor | **College of Central Florida – Levy Campus**  
| January 28, 2020                 | 15390 NW Highway 19, Chiefland, FL 32626                                                            |
| **Community Open House**        | **Citrus County**  
| Joint meeting with Suncoast Corridor | **National Guard Armory – Crystal River**  
| January 30, 2020                 | 8551 W Venable St, Crystal River, FL                                                                |
| **Task Force Meeting #4**       | **Levy County**  
| February 12, 2020                | **Suwannee River Fair and Pavilion**  
|                                 | 17851 NW 90th Ave, Fanning Springs, FL 32693                                                          |
| **Task Force Meeting #5**       | **Marion County**  
| March 25, 2020                   | **Hilton Ocala**  
|                                 | 3600 SW 36th Avenue, Ocala, FL 34474                                                                 |
| Community Open House | Levy County  
|----------------------|---------------------------------------------------|  
| March 26, 2020       | College of Central Florida – Levy Campus  
|                      | 15390 NW Highway 19, Chiefland, FL 32626         |
| Task Force Meeting #6| Citrus County  
| April 29, 2020       | College of Central Florida – Citrus Conference Center  
|                      | 3800 S Lecanto Hwy, Lecanto, FL 34461             |
| Community Open House | Sumter County – TBD  
| May 2020             | Marion County - TBD                              |
| Task Force Meeting #7| Sumter County  
| June 3, 2020         | Sumter County Fairgrounds, Hall 5  
|                      | 7620 State Road 471, Bushnell, FL 33513          |
| Community Open House | Citrus County  
| June 4, 2020         | Citrus County Building Alliance Banquet Hall  
|                      | 1196 S Lecanto Highway, Lecanto, Florida 34461   |
| Task Force Meeting #8| Marion County  
| July 9, 2020         | Hilton Ocala  
|                      | 3600 SW 36th Avenue, Ocala, FL 34474             |
| August 2020          | Public comment period on draft report recommendation |
| Task Force Meeting #9| Citrus County  
| September 2, 2020    | College of Central Florida – Citrus Conference Center  
|                      | 3800 S Lecanto Hwy, Lecanto, FL 34461             |
| Task Force Report    | By October 1, 2020  
| By October 1, 2020   | Submit Task Force reports to Governor and Legislature |

*Dates and county locations are subject to change.*
Roles and Responsibilities

Three Task Forces will be established to represent each of the three corridor study areas:

- Suncoast Corridor (Citrus County to Jefferson County);
- Northern Turnpike Corridor (northern terminus of the Florida Turnpike northwest to the Suncoast Parkway); and
- Southwest-Central Florida Corridor (Collier County to Polk County).

For the purposes of Florida’s Government in the Sunshine law, the Task Forces are considered to be three separate bodies.

The Task Force Chair (Chair) will be appointed by the Secretary of the Florida Department of Transportation (Secretary). The Chair will guide the overall process and lead Task Force meetings.

The Task Force Vice-Chair (Vice-Chair) will be appointed by the Secretary and work with the Chair to guide the overall process. The Vice-Chair will lead Task Force meetings if the Chair is absent.

Task Force Members (Members) will be appointed by the Secretary. Members will assist in the development of final report recommendations, proactively seek public and partner engagement, and make recommendations based on a consensus building process. Members are requested to attend and actively participate in all meetings, to the extent possible. Members who are unable to attend a specific meeting for good cause may request designation of a substitute to act on their behalf during the meeting, subject to approval by the Secretary.

Florida Department of Transportation Staff and Consultants will assist the Task Force with meetings; support technical and information needs, including data and information gathering and distribution; solicit and compile public and partner comment for Task Force use; and assist in drafting elements of the Task Force report, as directed by the Chair. The Department has not delegated any decision-making authority to the consultants and expressly requires them to be cognizant and fully comply with Florida Sunshine Law. The consultants to the M-CORES Task Forces will only participate in objective fact-finding exercises/presentations without making any editorial comments, selections, or recommendations outside of the public meeting process.

The Facilitator(s) will assist in the design of the overall process and support the Chair in guiding the Task Force meetings as directed by the Chair. The facilitator(s) will work for/with the Task Force to support effective discussions, collaboration, and consensus-building.

Collaborative Consensus Building Process

The Task Force will seek consensus decisions on its recommendations. Consensus is a participatory process whereby, on matters of substance, the Task Force strives for agreements that members can accept, support, live with, or agree not to oppose. The Task Force will develop its recommendations using consensus building techniques with the assistance of facilitators, such as the use of acceptability ratings, iterative discussions, and prioritizing approaches.

This process builds trust and creates ownership and commitment with an end goal of creating an understanding of the issues and then sharing the perspectives of all involved. When implemented
effectively, this process is inclusive and engages all participants. Consensus leads to better quality outcomes that empower a group to move forward to create Florida’s future together.

The consensus building process will focus on the following:

- Establish Task Force Work Plan;
- Identify potential Avoidance, Minimization, Mitigation, and Enhancement (AMME) considerations for developing and evaluating potential corridor opportunities;
- Develop guiding principles related to the AMME considerations;
- Review potential corridor opportunities consistent with these guiding principles;
- Recommend potential implementation actions by FDOT, other state agencies, local governments, and other partners;
- Address other policy issues identified in statute or as agreed upon by the Task Force; and
- Agree on recommendations to be included in a final report to be submitted to the Governor, the President of the Senate, and the Speaker of the House of Representatives by October 1, 2020.

The collaborative consensus building process will rely on the following rules of engagement:

- Establish a common understanding of the overall process as well as the specific area of recommendation;
- Seek commitment to strive for consensus;
- Support a process that is open, trusting, and respectful toward all participants;
- Establish communication protocols both during and between Task Force meetings;
- Understand and work to address differences in perspective and approach among Task Force members, ensuring that all ideas are honored;
- Identify a clear process for reaching recommendations with emphasis on looking for areas of shared understanding;
- Encourage all members to participate consistently and actively to identify inclusive solutions; and
- Monitor progress and outline accomplishments.

Consensus stages that will be used during this process:

- Introduce and clarify the opportunity/issue;
- Explore the opportunity/issue, collect and discuss ideas for problem solving;
Task Force Engagement Plan

- Develop proposals related to corridor considerations that address public and stakeholder issues, as feasible;
- Make initial recommendations; and
- Discuss, clarify, and amend as needed.

The following acceptability scale will be used to evaluate emerging direction or recommendations:

- Wholehearted support – this is what I would do
- Support – this may not be what I would do, but it is good, and I can support it (or live with it)
- Minor reservations – I may be able to live with it or even support it, but I need clarification or refinement first
- Major reservations – I cannot support as currently drafted

Review and discussion of the recommendations will follow. Initial acceptability results will be used to identify possible refinements to the direction or recommendation that would make it more generally acceptable to the Task Force. Individual members or staff may be asked to address concerns and suggestions arising from Task Force discussion in redrafting and refining recommendations. Redrafted recommendations will ultimately be compiled into a document for the Task Force’s review and refinement.

Recommendations will be adopted at the final meeting. The Task Force will strive for consensus on the recommendations as a package to be included in the final report. Consensus will be defined and documented as members being able to support, accept, live with, or agree not to oppose the package of recommendations for the final report. The final report will be submitted following the conclusion of the last Task Force meeting.

Task Force Meeting Structure

To ensure all Task Force meetings are effective and build toward consensus recommendations, the following guidelines will be used:

- Each meeting will provide an overview of Florida’s Government in Sunshine Law using a standard video.
- The Chair will work with staff and facilitators to design efficient and effective meeting agenda including specific agenda items and desired outcomes.
- The use of facilitators will enable the Chair to participate directly in the substantive process of seeking consensus on recommendations.
- To ensure that the meetings are flexible, formal parliamentary procedures will not be used. The Chair and facilitator will work to ensure effective and balanced participation of all members and sufficient discussion of agenda items to support development of recommendations. The Chair will have the ability to maintain order, lead content discussions, and move the agenda forward. There is no requirement for quorum for the Task Force to conduct its business.
• Each meeting will end with identification of next steps including potential action items and responsibilities to give direction to the Chair, members, or staff and ensure effective preparations for the subsequent Task Force meeting.

• A “parking lot” may be developed to reflect issues that are not yet resolved and may need discussion at a subsequent meeting or recorded in the Task Force report for consideration in future planning and project development.

• A summary of the Task Force meeting will be prepared and reviewed at the beginning of the subsequent meeting.

• A public comment period will occur during each Task Force Meeting and there will be multiple opportunities to provide comments throughout the day, including comment stations with court reporters and laptops, and tables for hand-written comments.

• Discussion guidelines will be used:
  o Share responsibility for the process and the outcome;
  o Encourage honest and free policy discussion;
  o Direct comments to the facilitator;
  o Be courteous;
  o Speak one at a time;
  o Keep comments concise;
  o Speak to be understood;
  o Ask to understand;
  o Listen actively; and
  o Use tent card to indicate desire to comment.
Introducing M-CORES
The Multi-Use Corridors of Regional Economic Significance

PLANNING AHEAD TO GROW FORWARD
The Multi-Use Corridors of Regional Economic Significance (M-CORES) proposed projects are intended to revitalize rural communities, encourage job creation and provide regional connectivity while leveraging technology, enhancing the quality of life and public safety, and protecting the environment and natural resources. The program became law on May 17, 2019, and the legislation provides for the following under the oversight of the Florida Department of Transportation (FDOT):

- Define the three (3) study areas.
- Establish diverse Task Forces to include subject matter experts that embody all aspects of each study area.
- Facilitate the conversation and provide many opportunities for public engagement and input for items that are important to communities and the state.

LOCAL TASK FORCE INVOLVEMENT
Task Forces consisting of subject matter experts appointed for each of the three (3) study areas will hold several meetings in each local jurisdiction within the proposed study areas, seeking public input and participation. Members of these Task Forces include environmental specialists, experts in logistics planning, educators, local leaders and more.

Each of the three Task Forces will issue evaluations in a final report that must be submitted to the Governor, the President of the Senate, and the Speaker of the House of Representatives by October 1, 2020.

SUNCOAST CORRIDOR
Extending from Citrus County to Jefferson County

OVERLAPPING PROJECT AREAS

NORTHERN TURNPIKE CORRIDOR
Extends from the Northern terminus of Florida’s Turnpike to the Suncoast Parkway

SOUTHWEST-CENTRAL FLORIDA CORRIDOR
Extending from Collier County to Polk County

PROGRAM GOALS

- **Alleviate** congestion
- **Support** multiple modes of transportation (shared-use trails, freight and passenger rail, public transit)
- **Connect** rural communities
- **Expand** broadband service
- **Create** jobs
- **Advance** trade and logistics
- **Improve** energy distribution
- **Address** water, sewer and other infrastructure
- **Conserve** wildlife
- **Protect** environmentally sensitive areas
- **Provide** hurricane evacuation routes
Public participation is vital to the M-CORES process, and there are many ways to share your comments or ideas. FDOT encourages public participation.

**NORTHERN TURNPIKE CORRIDOR**

Jennifer Stults, AICP CTP, CPM, FCCM, Production Lead  
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